INVESTOR PRESENTATION Q4 FY 18



Yamuna Nagar



Key Highlights

Market **Capitalization** ~INR 3,800 Crores (~ US\$ 580Mn)

(Share Price INR 95 as on May 30, 2018)

Listed on BSE-520051; NSE-JAMNAAUTO

Production Capacity - Springs

2,40,000 Tons per annum

Among World's Top 2

Plants

9 Plants in 7 States- Existing

2 Plants - Upcoming

Sales

Q4 FY'18 ~ INR 600 Crores FY'18 ~ INR 1740 Crores

Q4 FY'17 ~ INR 380 Crores

FY'17 ~ INR 1300 Crores

Q3 FY'18 ~ INR 470 Crores

Alliance

Ridewell Corporation (USA) - Air Suspension & Lift Axle

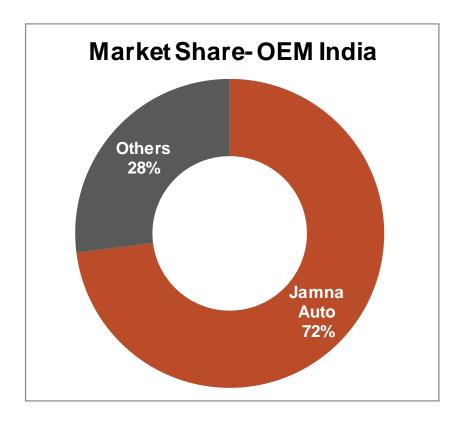
Tinsley Bridge Ltd. (UK) - Extralite Spring Technology & Special Steel Technology

1\$=~INR 65

^{*} Face value INR 1/- per share

Global Spring Manufacturing

Indian Market Scenario



Global Leaf Market Scale 1980's

| Leaf Spring Manufacturer | Base Country | Capacity | |
|--------------------------|---------------------|----------|--|
| NHK Spring Co. Ltd | Japan | 200,000 | |
| Delphi | USA | 100,000 | |
| Eaton/Oxford | Canada | 100,000 | |
| Krupp | Germany | 40,000 | |
| Hendrickson | USA | 40,000 | |
| DSP | USA | 40,000 | |
| Rejna | Europe | 40,000 | |
| Hoesh | Germany | 30,000 | |
| Sarfedern | Germany | 20,000 | |
| Johns Woodhead | UK | 10,000 | |

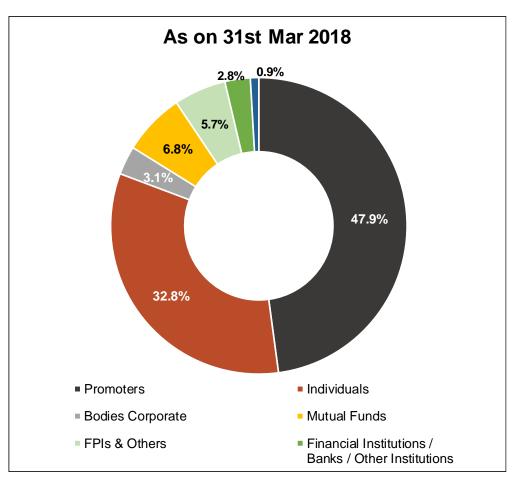
Current

| Leaf Spring Manufacturer | Base Country | Capacity | |
|----------------------------|------------------|----------|--|
| Rassini | Mexico | 250,000 | |
| Jamna Auto Industries Ltd. | India | 240,000 | |
| Hendrickson | Canada & Mexico | 216,000 | |
| NHK Springs Co. Ltd. | Japan & Thailand | 150,000 | |
| Dong Feng | China | 105,000 | |
| FAW | China | 100,000 | |
| MBHA | Spain | 60,000 | |
| Olgen | Turkey | 40,000 | |
| LPDN | Europe | 26,500 | |

Data Source- Internal, Q4 Market Share in terms of Tons

Capacity in Tons per Annum

Shareholding Pattern



| Category | No of shares | In % |
|---|--------------|------|
| Promoters | 190,773,150 | 47.9 |
| Individuals | 130,864,809 | 32.8 |
| Mutual Funds | 26,960,918 | 6.8 |
| FPIs & Others | 22,716,023 | 5.7 |
| Bodies Corporate | 12,458,304 | 3.1 |
| Financial Institutions / Banks / Others | 11,035,966 | 2.8 |
| NRIs | 3,654,715 | 0.9 |
| Total | 398,463,885 | 100 |

Our Strengths

Manufacturing ~ 500 Parts for OEMs & ~2000 parts for After Market

Strategic proximity to OEM Customers

OEM Market Share 72% (Q4- weighted average)

Largest After Market presence for springs in India

Only Company with Spring R & D Centre in India

Strong Credit Rating: Short Term A1+ & Long Term AA- (ICRA)

Diversification Strategy

Locations

Main Plants

- Yamuna Nagar
- Malanpur
- ☐ Chennai 1- Leaf Spring
- Chennai 2- Suspension
- Jamshedpur
- Pune
- Hosur

Assembly Plants*

- Lucknow
- Pant Nagar

9 Locations

Upcoming Plants

- Indore
- Jamshedpur* 2

Products

- Leaf Spring
- Parabolic Spring
- Lift Axle
- Air Suspension

4 Products

Upcoming Products

- Stabilizer Bar
- U Bolt
- Z Springs

Markets

- OE India
- AM India
- OE Exports
- AM Exports

4 Markets

OE - Original Equipment Manufacturer AM - After Market



^{*}Under subsidiaries of Jamna

Products

Existing Products

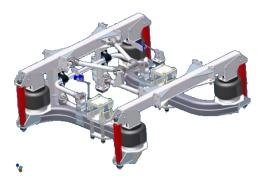
- 1) Conventional Leaf Spring
- 2) Parabolic Leaf Spring



3) Lift Axle



4) Air Suspension



Upcoming Products





Customers





















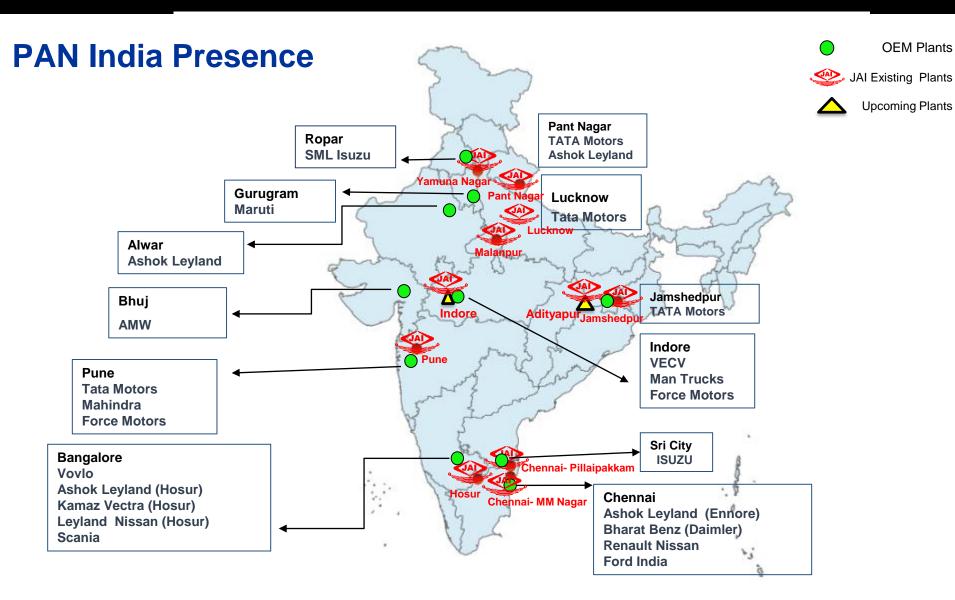












Map Source: as available on www.surveyofindia.gov.in dated 17.02.2017 The Map is for illustrative purpose only



OEM Plants

Project Lakshya

OPERATIONAL GOALS





FINANCIAL GOALS



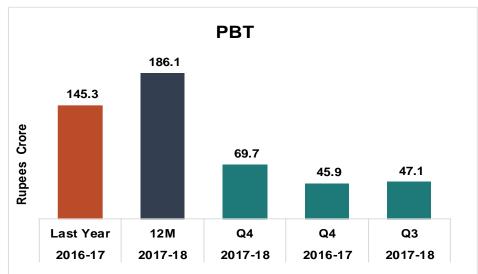


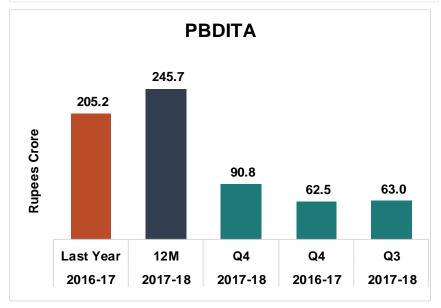
Lakshya - JAI's Medium Term Strategy focused on Value Creation

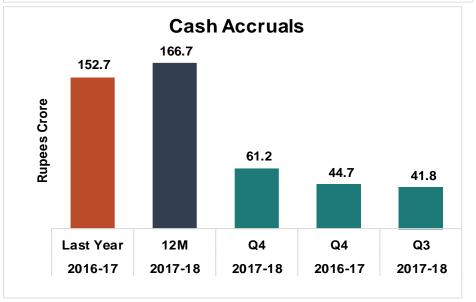


Key Financial Trend











Financial Results – Q4 FY'18

Rupees Crores

| | 2016-17 | 2017-18 | 2017-18 | 2016-17 | 2017-18 | % Growth | % Growth |
|----------------------|--------------|---------|---------|---------|---------|----------------------------|----------------------------|
| Particulars | Last Year | 12M | Q4 | Q4 | Q3 | Q4 FY'18 Vs Q4 FY'17 | Q4 FY'18 Vs Q3 FY'18 |
| Total Net Sales | 1,292.4 | 1,738.1 | 596.7 | 382.8 | 470.3 | 55.9% | 26.9% |
| PBDITA | 205.2 | 245.7 | 90.8 | 62.5 | 63.0 | 45.3% | 44.1% |
| Operating Margin | 157.5 | 204.3 | 76.3 | 52.8 | 53.0 | 44.7% | 44.1% |
| PBT | 145.3 | 186.1 | 69.7 | 45.9 | 47.1 | 51.8% | 47.9% |
| PAT | 105.0 | 125.3 | 46.7 | 35.0 | 31.7 | 33.5% | 47.3% |
| Cash Accruals | 152.7 | 166.7 | 61.2 | 44.7 | 41.8 | 36.8% | 46.4% |
| PBDITA Margin (%) | 15.9% | 14.1% | 15.2% | 16.3% | 13.4% | -1.1% | 1.8% |
| Operating Margin (%) | 12.2% | 11.8% | 12.8% | 13.8% | 11.3% | -1.0% | 1.5% |
| PBT (%) | 11.2% | 10.7% | 11.7% | 12.0% | 10.0% | -0.3% | 1.7% |
| PAT (%) | 8.1% | 7.2% | 7.8% | 8.3% | 6.7% | -0.5% | 1.1% |
| Cash Accruals (%) | 11.8% | 9.6% | 10.3% | 11.7% | 8.9% | -1.4% | 1.4% |

Cash Accruals= PAT + Depreciation

CSR Initiatives



Save Earth campaign



Self Defense training to young girls





Sewing Machine Learning Centre



Distributing Pension to Needy



Promoted personal hygiene among rural girls



Forward Looking Statement



This presentation is made to enable investors to comprehend our prospects and take informed investment decisions. This presentation may contain certain forward looking statements within the meaning of applicable laws and regulations. We cannot guarantee that these forward-looking statements will be realized, although we believe we have been prudent in assumptions. The achievement of results is subject to risks, uncertainties and even inaccurate assumptions. Should known or unknown risks or uncertainties materialize, or should underlying assumptions prove inaccurate, actual results could vary materially from those anticipated, estimated or projected. Readers should bear this in mind. We undertake no obligation to publicly update any forward-looking statements, whether as a result of new information, future events or otherwise.