



Appointment, nomination and remuneration of Directors, Key Managerial Personnel and Senior Management

In terms of the provisions of Companies Act, 2013 (“the Act”) and the SEBI Listing Regulations, the Company has a Nomination and Remuneration Committee of the Board to deal with the matter related to appointment, nomination and remuneration of Directors, Key Managerial Personnel and Senior Management Personnel. Following is the constitution and terms of reference of the Nomination and Remuneration Committee:

1. Mr. Gautam Mukherjee, Chairman
 2. Lt. Gen Ravin Khosla (Retd.), Member
 3. Ms. Rashmi Duggal, Member
- i. The Committee shall identify persons who are qualified to become Directors and who may be appointed as Key Managerial Personnel, Senior Management Personnel in accordance with the criteria laid down and shall recommend to the Board their appointment and removal and shall carry out evaluation of every Director’s performance.
 - ii. The Committee shall also formulate the criteria for determining qualifications, positive attributes and independence of a director and recommend to the Board a policy, relating to the remuneration for the Directors, Key Managerial Personnel and Senior Management.
 - iii. The Committee shall, while formulating the policy relating to the remuneration, ensure that-
 - a) The level and composition of remuneration is reasonable and sufficient to attract, retain and motivate Directors of the quality required to run the Company successfully;
 - b) Relationship of remuneration to performance is clear and meets appropriate performance benchmarks; and remuneration to Directors, Key Managerial Personnel and Senior Management involves a balance between fixed and incentive pay reflecting short and long term performance objectives appropriate to the working of the company and its goals.

The Committee considers and determines the remuneration payable to the Director or KMP or Senior Management Personnel and recommends the same to the Board for approval. The appointment, re-appointment and the remuneration of a Director or KMP or Senior Management Personnel is decided in accordance with criteria mentioned below and the conditions laid down as per the provisions of the Companies Act, 2013, SEBI Listing Regulations and the rules and regulations made thereunder and subject to the approval of the shareholders of the Company and Central Government, wherever required.

Criteria for appointment of Directors, KMP and Senior Management Personnel

- a) Qualification;
- b) Age and experience;
- c) Specialize expertise, if any;
- d) Diversity of the Board after his or her appointment; Demonstrable leadership qualities and interpersonal communication skills of the person;
- e) Number of years of service, period of employment or association of the person with the Company, if any;
- f) Special achievement and operational efficiency of the person which contributed to growth in business in the relevant functional area, if applicable;
- g) Constructive and active participation of the persons in the affairs of the Company, if applicable;
- h) Transparency, unbiased and impartial opinions and ability of maintaining confidentiality;
- i) In case of appointment as Independent Director, fulfillment of criteria defined in the Act and SEBI Listing Regulations.

“Senior Management” shall mean the officers and personnel of the Company who are members of the core management team, excluding the Board of Directors, and shall also comprise all the members of the management and functional heads one level below the Chief Executive Officer or Managing Director or Whole Time Director or Manager (including Chief Executive Officer and Manager, in case they are not part of the Board of Directors), by whatever name called and the persons identified and designated as Key Managerial Personnel, other than the Board of Directors, by the Company”.

The appointment of Whole Time Director or Managing Director is made for a term not exceeding five years at a time. No re- appointment shall be made earlier than one year before the expiry of term. The Non-Executive and Independent Director are appointed in terms of the provisions of Companies Act, 2013, the SEBI Listing Regulations with the approval of the members of the Company, if required. An Independent Director is appointed for a term up to five consecutive years on the Board of the Company and will be eligible for re-appointment on passing of a special resolution by the Company and disclosure of such appointment in the Board’s report. At the time of appointment of a person as an Independent Director a declaration is taken from such person that he fulfills the criteria of Independence as defined in the Act and SEBI Listing Regulations. Every independent director shall, at the first meeting of the Board in which he participates as a director and thereafter at the first meeting of the Board in every financial year or whenever there is any change in the circumstances which may affect his status as an independent director, submit a declaration that he meets the criteria of independence as provided in clause (b) of sub-regulation (1) of regulation 16 and that he is not aware of any circumstance or situation, which exist or may be reasonably anticipated, that could impair or impact his ability to discharge his duties with an objective independent judgment and without any external influence. No person shall be appointed or continue as an alternate director for an independent director of a listed entity. All the Non-Executive and Independent Director receive remuneration by way of fees for attending meetings of Board or Committee thereof.

The Company has taken Directors & Officers liability insurance for its Directors and officers. The premium paid on such insurance is not treated as part of the remuneration payable to any such personnel. Provided that if such person is proved to be guilty, the premium paid on such insurance shall be treated as part of the remuneration.

The Director, KMP and Senior Management Personnel retire as per the applicable provisions of the Companies Act, 2013 and terms of their appointment. The Board can re-appoint a retiring Director, KMP, Senior Management Personnel in the same position/remuneration or otherwise even after attaining the retirement age, for the benefit of the Company subject to the provisions of the Act or SEBI Listing Regulations.

The performance evaluation of Directors is done by the Board based on the criteria of attendance and contributions at Board/Committee Meetings as also for the role played other than at Meetings. The Present Structure of the Board Consist of optimum combination of Executive and Non-Executive Directors and the Board has also appointed Woman Director as mandated by the Companies Act, 2013 and the SEBI Listing Regulations. Company also recognize that all appointments, whenever required shall be made on merit, in the context of the skills, experience, independence and knowledge which the Board as a whole requires to be effective and the Board should be diversified Board containing expert from different field so that their experience as well as knowledge could be used for the benefit of the Company.

Miscellaneous

The policy shall be disclosed on the website of the Company i.e. www.jaispring.com. Any Executive Director may review the Policy from time to time, however any material changes in policy will take effect only after it got approval of the Board of Directors of the Company. If there is any inconsistency between the provisions of this Policy and the Act or Regulations, the provisions specified in the Act and Regulations would prevail and any amendment in the Act and Regulations shall mutatis mutandis be deemed to have been incorporated in this Policy.

*The policy was last amended on February 14, 2025.

Familiarization Programs imparted to Independent Directors during FY 2025-26:

Regulation 25(7) of the SEBI (LODR) Regulations, 2015, inter-alia stipulates that the Company shall familiarize the Independent Directors with the Company, their roles, rights, responsibilities in the Company, nature of the industry in which the Company operates, business model of the Company, etc., through various programmes. Accordingly, the Company follows a structured familiarization programme for the Independent Directors as under: -

On Joining, the Independent Director is given the overview of the Company's business operations and also informed about their roles and responsibilities along with the copies of the following documents:

- i. Appointment Letter;
- ii. Company's Memorandum and Articles of Association
- iii. Code of Conduct, Code of Conduct for Insider Trading and Fair Disclosure and Schedule IV to the Companies Act, 2013; and
- iv. Annual report

The model letter of appointment is also uploaded on the Company's website.

During the year, detailed presentations were made at various meetings of the Board of Directors covering, inter alia, the Company's financial and operational performance, business strategies, performance of subsidiaries, capital expenditure plans, operational efficiencies, and other significant business developments. The Board was regularly apprised of the progress of ongoing projects, expansion activities, and key strategic matters impacting the Company and its subsidiaries. These presentations included detailed process flow layouts, project execution plans, photographs, videos, and status reports highlighting the stage-wise progress of construction, installation, commissioning activities, infrastructure development, technological advancements, production capabilities, safety measures, and expected timelines for completion and commercial operations.

The Directors are also regularly updated on matters relating to cyber security, ESG implementation, risk management framework, major litigations, CSR initiatives, and regulatory developments.

Summary of familiarization programme of Independent Directors:

Total number of hours spent on Familiarization programme in the FY 2025-26	Approx. 16 hours (including Board and other Committee Meetings).
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